

STATE TAXABLE



Innovate UK

reflecting on the Transforming Construction Challenge

ukri.org/TCC #TransformingConstruction Dr Mike Pitts 2nd July 2025

Transforming Construction: Why?



Innovate UK

Every £1 invested in infrastructure generates £2.84 economic return to the economy





Together, we are transforming construction

TCC outputs are deployed across public and private sector projects worth **over £14bn** and on track to deliver:



Forecast to be deployed on projects worth £25bn by 2027. Potential pipeline of £45bn.



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Transforming Construction Challenge





Creating the rules of the new system

Platform Rulebook & Value Toolkit – embedded in the Construction Playbook & changed how government procure buildings



Performance of construction sector



Step change in productivity – reported actual and forecast value of projects



The Forge

PDfMA methodology and standardisation drives efficiency and productivity.

Productivity improvement ~13.5%, targeting ~35%

- reduces labour requirements
- continuous improvement in all aspects of the process that can be can re-applied on other projects avoiding constant rework



Performance of construction sector

"there has been increases in investment due to the TCC for firms that the TCC has directly engaged with, but less so for the wider industry"

Construction share of total non-manufacturing investment



nPlan

Founded in 2017 to use machine learning to better forecast and plan large construction projects using historical data.

Involved in two TCC projects, nPlan demonstrated significant savings on the Great Western Rail project.

In 2021 they secured a **\$18.5m investment** from Google Ventures.



Performance of construction sector

Exports of Construction Service (UK)



ONS Pink Book data

Innovate

UK

CORE

Asia is now >25% of Converge's ConcreteDNA Pro system market and the company is actively selling to a distributor and construction firm in Hong Kong and Singapore.

Deals have recently been signed in Australia and New Zealand 2021 exports ~£500,000



Outcomes

Over the 5 years to **2023** the construction sector has collectively invested **£2bn in research and development**, a tenfold increase on the previous 10 years. This has had a material effect on **productivity – 10-15% up** – which had not been the case across the rest of the economy.



Productivity output per worker (% Improvement) vs R&D Investment



https://www.constructionleadershipcouncil.co.uk/news/creating-a-productiveenvironment-for-uk-construction/

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Transforming Construction Challenge brochure

Progress and achievements February 2022









• Search for a story by key word or filter, and then explore the different elements that make it a stronger story of change.

New search		۹	View optic	ons: Story building block	is 🗸	Benefits 🗸 🗰 🗸
Filters: Innovation Types Organisation Type	++++	84 results				1 2 3 10
Locations	+	AIMCH Building more homes, with the same skilled workforce, at similar cost.	Colland	SMIC I aboration to standardise optimise the design for ool building steel frames.		Landsec Office 1.0, The Forge The world's first 'kit of parts' office block paves the way for more productive and sustainable automated builds.
ukri.org/TCC		Last updated: 22nd February 2022	Last	updated: 21st February 2022		Last updated: 20th February 2022

Example projects

AIMCH

Major house builders demonstrating industrialised methods:

- More efficient scheduling & better use of workforce – 30% more can be built – comparable cost
- 52% faster build than standard
- Roofing up to 50% more productive



HIPER Pile

Keltbray innovation for hollow structured bored piles that are smart monitored to enable reuse:

- 62% shorter programme time
- 47% reduction in carbon emissions vs straight shafted.
- Productivity up 20%.



GenZero schools

Department for Education, CIH & ABC

- New design guide setting out specification for new school building procurement
- Design rules for net zero (embodied and in use) and to enable construction using a platform approach.



Example projects

Seismic

Kit of parts approach to school building steel frames:

- Reduces steel and associated emissions by 25%
- 52% reduction in build time and a design tool taking minutes rather than weeks



PBBS

Digitally configurable kit-of-parts system to build schools and hospitals, standardising the hidden components to reduce cost and time:

- 70% carbon savings
- 60% productivity improvement
- 16 weeks onsite saving



AEC Production Control Room

NASA inspired control room for major construction projects:

- Replaces 500,000 sheets of paper with digitised reporting
- Gives teams 50% more info, improves safety and certainty of delivery
- 10-15% greater productivity



Transform | Engage | Retrofit



Transform-ER (Transform.Engage.Retrofit.) - revolutionising the industry to retrofit one million homes a year.



13 industry-leading partners using their expertise to tackle the sector's biggest barriers to achieving scale



Adopting the 'Demand – Develop – Deploy' model to unlock highperformance, cost-effective home improvement solutions



Innovate

UK

18-month duration with £4.1m budget, funded by Innovate UK.



rebrand.ly/Transform-ER

As built measurements <u>will</u> be the future...









Image: Kestrix

Productivity – still an issue

Clos[ing] the productivity gap between construction and the wider economy, [...] could generate £45bn of additional added value each year for the UK.

This is equivalent to 2% of UK GDP and enough to build more than 220,000 houses a year or pay for two thirds of the UK's ten-year infrastructure pipeline, including covering the cost of both HS2 and the new nuclear programme. Output per worker stands at £35.69 per worker hour, some 13.5% behind the economy average.



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Output per worker (£/hr)

