

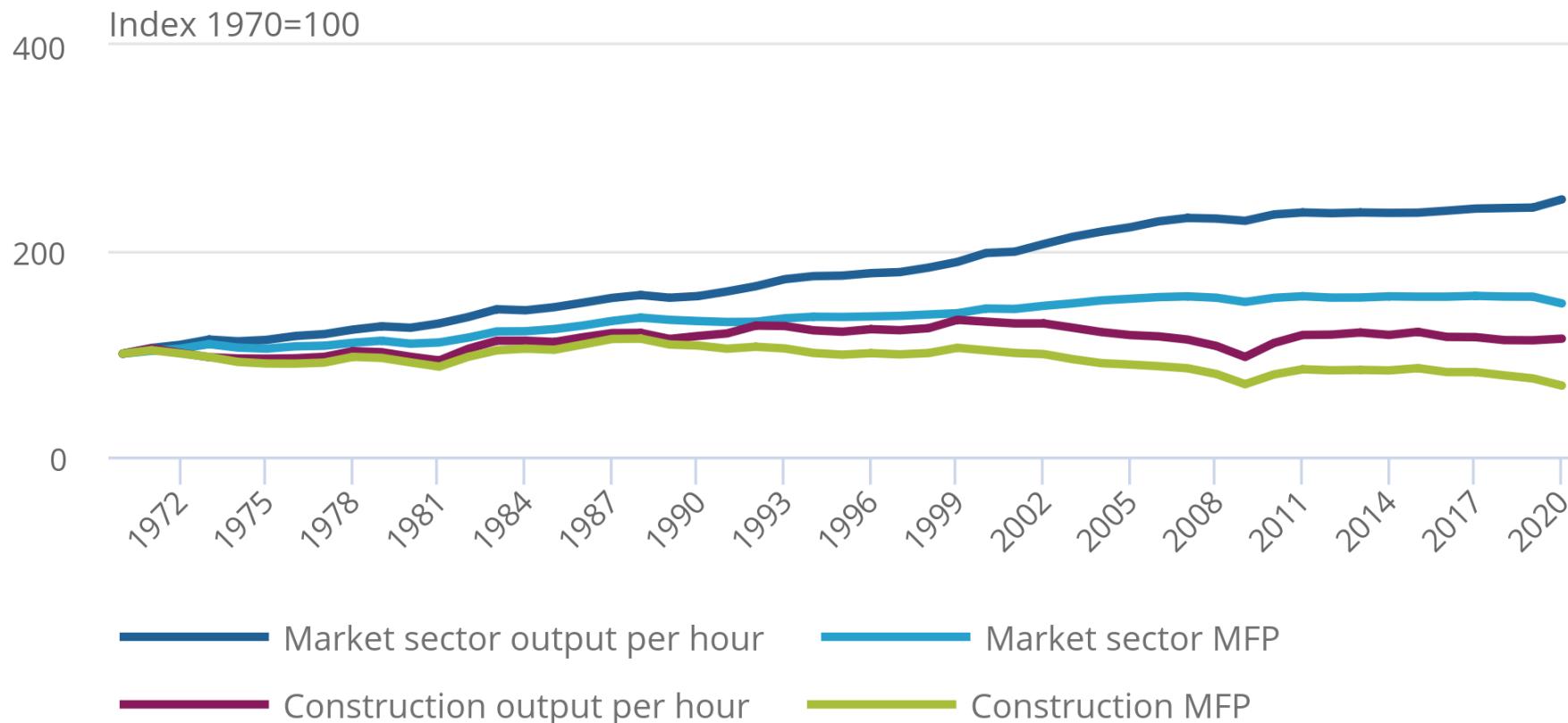
Construction productivity

Katy Dowding
President & CEO
Skanska UK



Figure 1: Productivity has changed little in the construction industry in the past 50 years

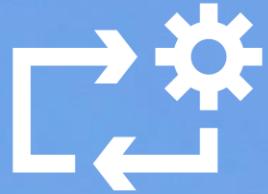
Output per hour worked and multi-factor productivity, construction industry and market sector,
UK, 1970 to 2020



What needs to change?



We need to understand
our baseline



We need to create
an environment of a
productivity mindset





The whole value chain needs
a productivity mindset

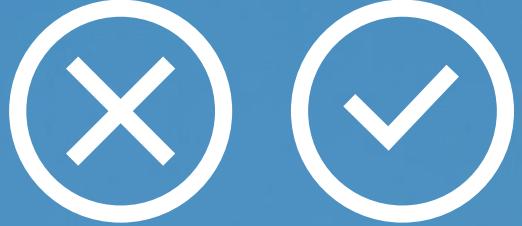


Focus on behaviours & culture
as much as unit of measurement





Focus less on comparison and
more on relative performance



Focus more on
blockers & enablers

Thank you

Katy Dowding

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